

Overview and Scrutiny Committee TABLED DOCUMENTS

DATE: Tuesday 8 December 2020

Agenda - Part I

7. **UPDATE ON THE IMPLEMENTATION OF NEW IT SERVICES** (Pages 3 - 18)

Presentation

Agenda - Part II

Nil





Update on the Implementation of New IT Services

8 December 2020

Timeline



	Sep 2019	Cabinet approves Re-commissioning and Re-procurement of the ICT Support Services Contract				
4	April 2020	Decision to proceed with the transition rather than extend existing contract				
	Sep 2020	Complete W10/Office365 deployment (main phase)				
	Oct 2020	End of outsource contract which has been in place since April 2015				
	Nov 2020	New IT Service live				
	Dec 2020	Conclude restructure/TUPE staff consultations				
	Oct 2021	Complete migration to cloud				

Planned service model





Council ICT Team

Take control and accountability for ICT service; Own operational processes; Lead on governance, assurance & escalation; New requirements gathering; Project oversight and management; Hold the vision.

End User Services

SETUP PARTNER

POSSIBLY JOINED PENDING FRAMEWORK CHANGES



Service Desk

Single point of contact for end users; Provides self help info and multi-channel contact; Targets first-time-fix; Monitor, manage and coordinate suppliers day-to-day;



End User Computing

Support of laptops, desktops, corporate devices, and peripherals; Deal with desktop Operating System and software deployment to end user devices.



ITSM Service Tooling & Implementation

Ticketing and configuration management; Manages handoff between suppliers; Software tool owned and managed by Harrow ICT team.



Local Area Networking & WiFi

Office WiFi & LAN; Network services (DNS, DHCP, WiFi Certs, Firewall, Monitoring); Public access networks in Council buildings.



Connectivity & Communications

Cloud Telephony for staff and call center; Unified Comms & Conferencing; WAN between Offices; Uplinks to internet, PSN and other connectivity;



Hosting, Server & Application Maintenance

Manage servers in on-prem DC and cloud; Migration to cloud; Responsible for server OS, common server functions, and maintenance of Line of Business apps.



Mobile

Mobile telephony device provision, with voice and mobile data provision and management.



Print

Provision and physical maintenance of office and specialist printers throughout Council; Management of print queue & billing; Provision of consumables.

XEROX

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New clientside structure



Director of IT IT Business Enterprise (supernumerary) IT Operations Management Architecture Programme Leads where needed Service Management Delivery Commercial and **User Support** Contracts Information Platform Governance **Cyber Security**

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New Sourcing model

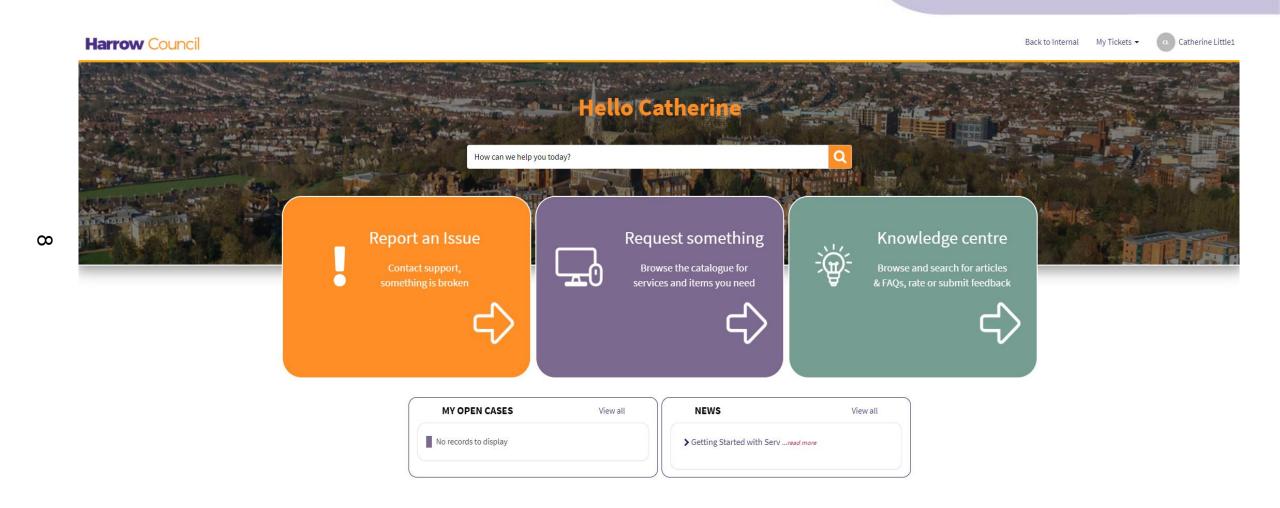


ITSM ServiceNow / Supplier Management / Contracts / BRM									
End User Services	Hosting / AMS	WAN	LAN	Telephony	Mobile	Print			
Design Monochrome Consultancy In-House End User Compute Out-Source Service Desk	Version 1 Data Centre MS Azure Cloud Migration	Virgin Media Business MPLS	Virgin Media Business Civic 1 not upgraded Main hub to be New Depot	8x8 Contact Centre Payment Processing Users	O2 Pooled Mobile phone and data service	Xerox Replacement printers delayed due Covid			

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ServiceNow Customer Portal is Live





42% of Incidents raised via the Portal

64% of Requests raised via the Portal

Number of Incidents & Requests to date



2628 Incident tickets

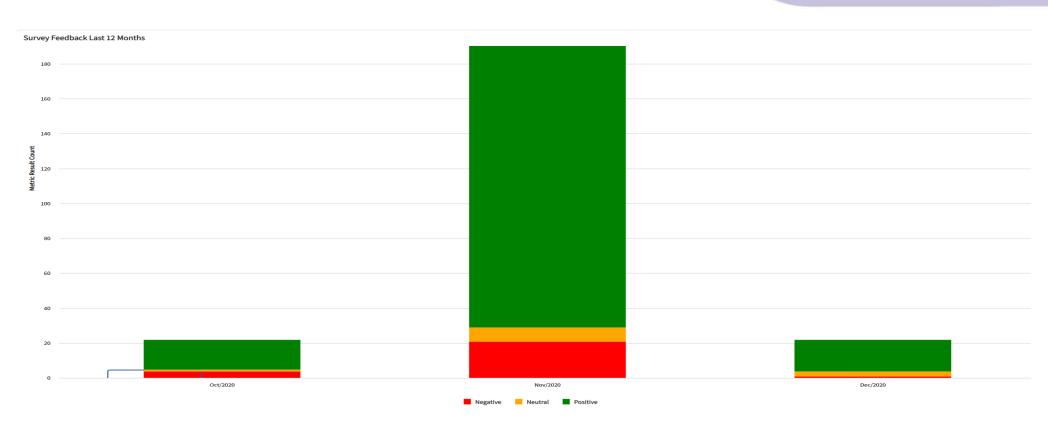
88% incidents closed

57% of the closed tickets were FTF (First Time Fix)

∞649 Request tickets

49% requests closed

ALL negative CSAT responses are followed up in person!



- Thank you again for your support, patience and time
- Jai Nandha resolved the issue promptly and kept me informed.
- Thanks for assisting with the issue and the prompt responses. Much appreciated!

- You were brilliant, excellent. I very much appreciate your help
- Excellent service by Nikesh Kerai
- Good service, happy helpful staff. Thank you

Windows 10/Office365 deployment: April-Oct 2020



- 2000 Surface Pro/Surface Go devices deployed
- 2000 email/storage accounts migrated to O365
- 170 Applications packaged
- Covid secure processes
- Virtual meetings, Member rollout
- [→] Adoption Support

























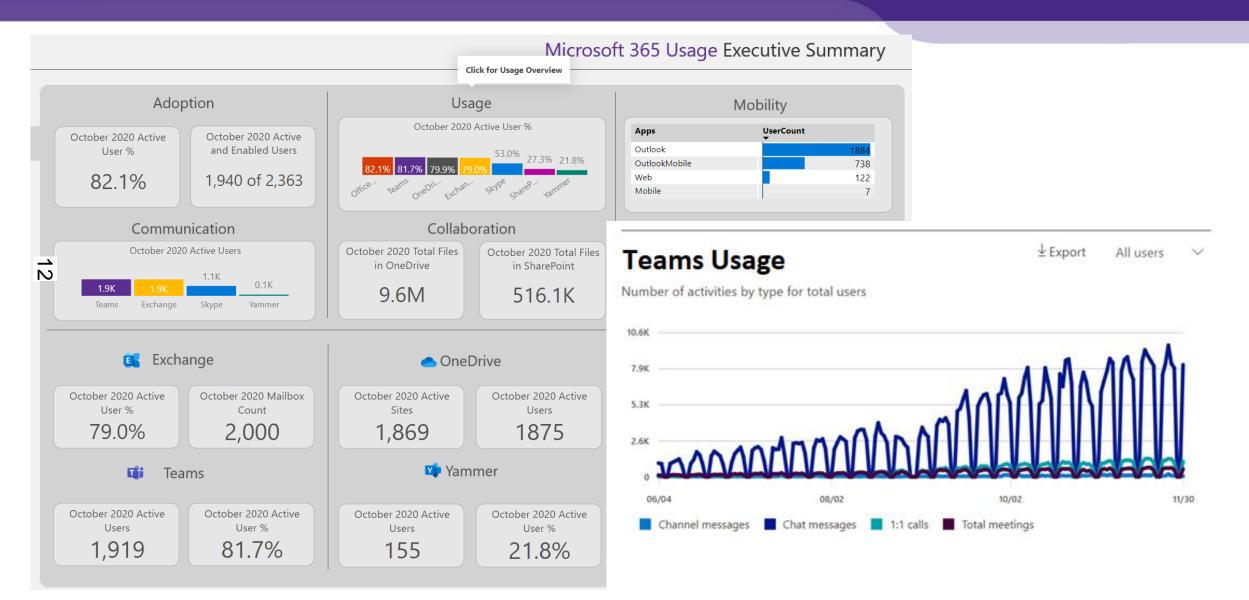




- Final phase desktops
- New telephony options to replace Cisco solution

Adoption of New Ways of Working

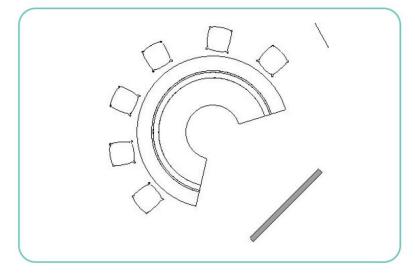




Next Steps: User Experience



- Continue to develop new IT service and user adoption
- Migrate shared file/application storage, Sharepoint and remaining email services to O365
- Launch new Intranet site, alongside other O365 communications channels
- a Develop proposals for Forward Drive site, deploy corporately
 - Support culture change, increase productivity





Next Steps: Cloud Infrastructure Migration



- Continue to move legacy departmental applications to "evergreen" "SaaS" platforms (Legal, Planning, Housing)
- Move core Council network and hosting services to public cloud, where necessary, fully decommission Civic1 datacentre

Further develop Dynamics F&O strategic capabilities: Data intelligence,

Employee and Customer self-service

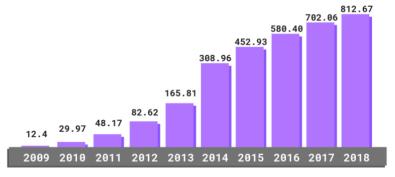
Address significant operation and cyber risk



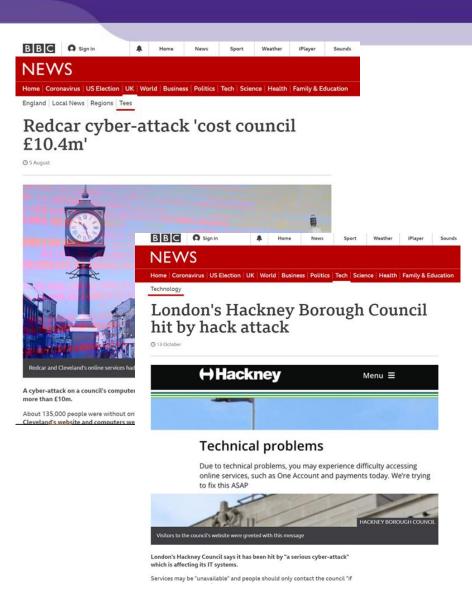
Cybersecurity - Heightened Threat level



- Hackney core services still disrupted after 2 months, Sopra hit
- Legacy on-premise systems more vulnerable than cloud
- Standard protections and PSN compliance in place (caveat)
- Increasing # threat actors and availablility of zero day variants



Total Malware Infection Growth Rate (In Millions)





- Ransomware awareness communications
- Cybersecurity training
- Business Continuity exercise for critical services (currently underway):

Scenario: The Data Centre is attacked. The outage lasts for 4-weeks. Cloud email and Teams are available. Mosaic, Northgate Housing, SAP are not available. The Contact Centre is not able to take calls, but there is a fall-over Website onto which we can post content.

- Key Considerations for services:
 - What data would it be useful to have access to in this scenario (client list extract etc)?
 - How will you communicate with your most critical service users?
 - How will payments to providers/service users be made if SAP is completely down?

Cybersecurity – Heightened Technical Controls



- New network penetration tests undertaken
- Admin account access audited and strengthened
- Data backup inc offsite tape arrangements strengthened
- Reviewing options to accelerate cloud move
- Reviewing options for network detection and response solution
- Heightened vigilance of the perimeter and dmz areas including changes
- Microsoft Security Assessment review



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Questions